## Ernest Doe & Sons Ltd - Gender Pay Gap Report

The difference in mean hourly pay between male and female employees
The difference in median hourly pay between male and female employees
The difference in mean bonus pay between male and female relevant employees
The difference in median bonus pay between male and female relevant employees
The proportion of male relevant employees who receive bonus pay
The proportions of female relevant employees who receive bonus pay
The proportions of male and female relevant employees according to quartile hourly pay bands

24.42%
27 220/
27.32%
90.28%
35.89%
78%
49%

Hourly Rate	Upper Quartile	Upper Middle Quartile	Lower Middle Quartile	Lower Quartile
Workforce %	0.4%	1.7%	33.2%	64.7%
Number of Male Employees	2	8	167	235
Number of Female Employees	0	1	11	112
Number of employees	2	9	178	347

28	.01%
92	.78%
34	.60%
	81%
	33%

Apr-21

27.44%

Hourly Ra	Upper Quartile	Upper Middle Quartile	Lower Middle Quartile	Lower Quartile
Workforce	0.4%	1.9%	28.2%	69.5%
Number o	1	10	137	266
Number o	1	0	10	96
Number o	2	10	147	362

## Commentary

We believe that our employees are our most valued asset and we are consciously working towards closing the gap and creating a more balanced environment. As an industry, we naturally attract more males to our Company than females simply due to the nature of the work. However, since 2021 we have seen a positive sway to females within supervisory and management roles, whether this has been through internal promotion or external recruits.

In 2022, we employed 536 employees at 5 April; 414 were males and 107 were females. The mean (average) pay gap is 24.42%, which previously was 27.44%.

Within the business, females in a comparative role with similar responsibilities receive the same level of pay. The report gap is considered misleading as it is not a pay issue, but one that is inherent from roles that are populated by males, who hold senior positions and the structure of bonus related pay.

We are committed to improving the gender split across the Company which can be seen each year with more females coming in to traditionally male occupied roles.

## Declaration

As a Director of Ernest Doe & Sons Ltd, I confirm that above information is accurate and reports a true picture of the Gender Pay Gap within our organisation as at April 2022.

Angus E. Doe